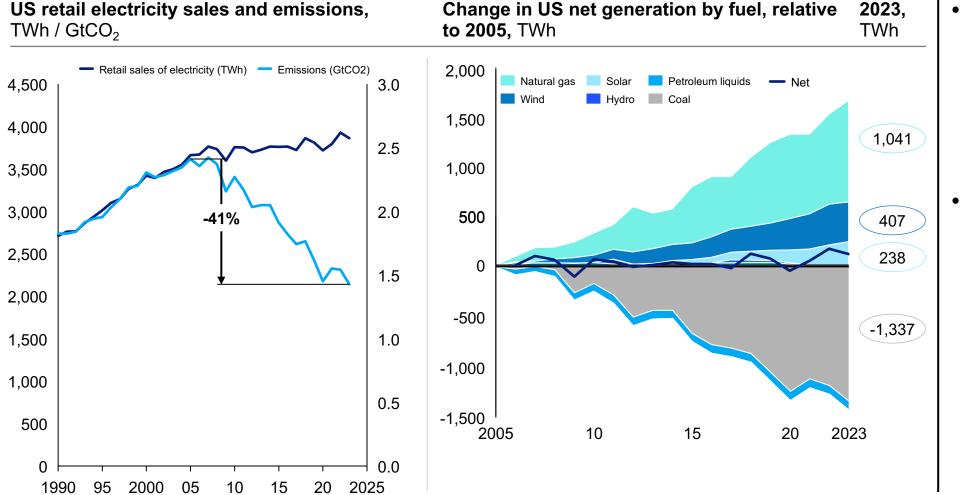


NASEO Energy Security Bootcamp

June 13th 2024

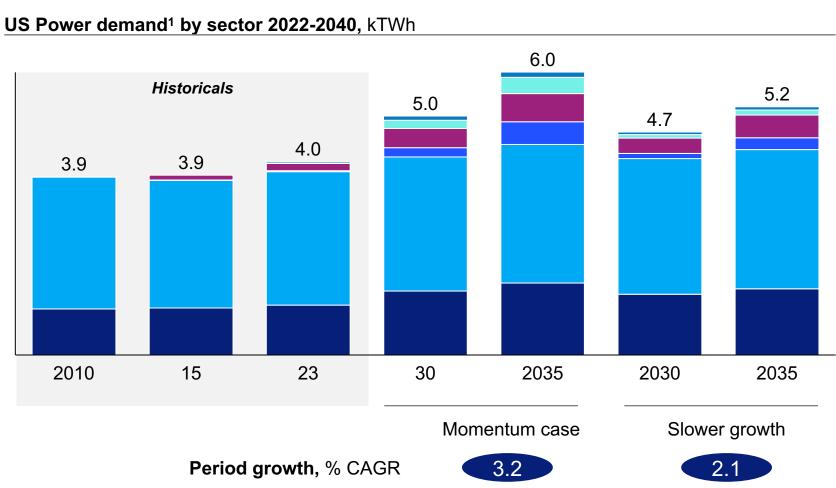
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The US power sector has significantly grown RES and gas-fired generation, reducing emissions by 40% in the past decade



- The US power sector has reduced emissions by 40% in the past 20 years, while generation volumes have remained stable
 - Sector emissions intensity improvements have arisen primarily from displacement of coalfired generation, while improved average heat rates across the gas fleet are responsible for additional gains

US power demand is expected to deviate from recent historical trends, and grow by ~2-3% p.a., in the near term



1. Volumetric power demand load is total downstream sales, comparable to EIA 861, gross of DG, BTM, and T&D losses. Historical actuals are from EIA 861.

Source: McKinsey Electric Power practice

Industrial conventional
Buildings
Transport
Data centers
Hydrogren production
Policy-driven industry growth

Comments

Key drivers of increased power demand expand beyond traditional growth (e.g., building sq ft), and include new load from H2, transport, and datacenters

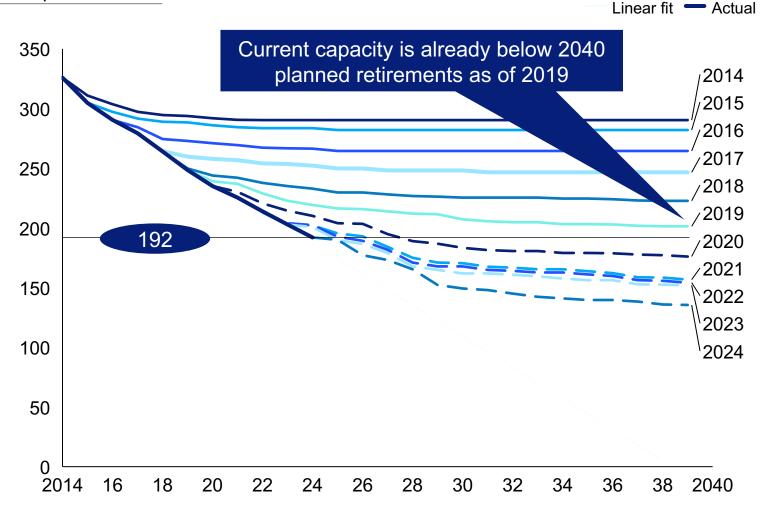
A departure from recent historical growth rates is expected in all cases, with trends reverting to pre-2010's levels of growth

Datacenter growth is most robust

US coal plant retirements have outpaced plans in recent years, as more closures are announced

US year-end coal nameplate capacity and planned retirements by year of report, GW

As of April 2024 Form 860



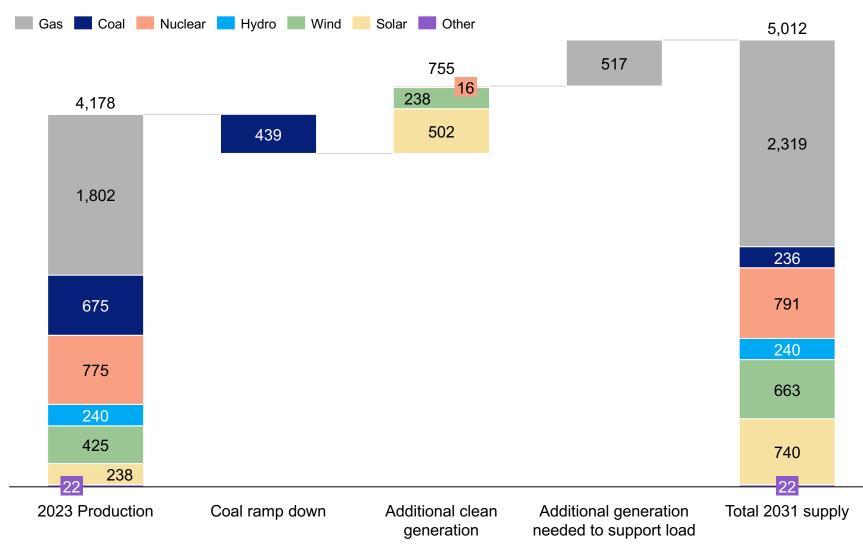
• Annual announced closures have consistently under-represented the actual closure rate – even in the short term

- The long-term closure plan is not a forecast, but rather a ceiling on potential capacity
 - Continuing the recent trend would suggest that the US coal fleet would be completely retired before 2040 (~13GW/yr closures)
 - Near-term forces could further accelerate the trend, particularly from demand loss, low gas prices, and federal policy

1. Includes addition 4 months of data

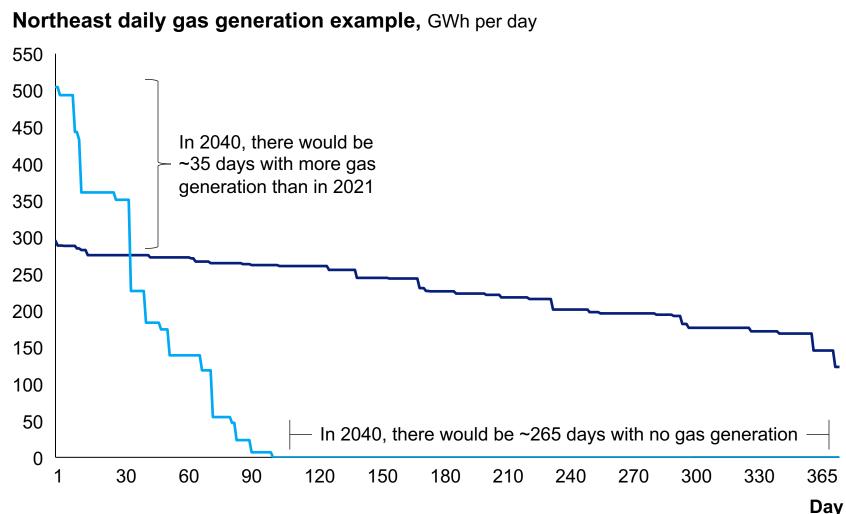
In the near term, however, the US would need to plug the

US power supply, TWh



- Annual growth of wind and solar installations of 15% would dramatically increase US supply from these resources
- However retirement of coal-fired generation and load growth require even more power to backfill – which may be supported by natural gas
- The overall demand for clean power will accelerate, and the opportunity for developers to fulfill this demand will grow

Over time the gas supply will be critical, and peak needs grow, even with decreasing volumes



- 2021 - 2040

Key Takeaway

- Based on detailed modeling, in an aggressive decarbonization scenario, this would require more gas in 2040 for ~35 days than it does today. However, for ~265 days there would be virtually no gas generation
- In this scenario, it is uncertain how regulators and customers would react to paying for infrequently used capacity
- There is an opportunity to change midstream contracting structure to ensure power reliability and possibly deploy additional capital